CERTIFICATE OF REPORTER

UNITED STATES OF AMERICA) ss.:

DISTRICT OF COLUMBIA

I, JAN A. WILLIAMS, the officer before whom the foregoing deposition was taken, do hereby certify that the witness whose testimony appears in the foregoing deposition was duly sworn by me; that the testimony of said witness was taken by me to the best of my ability and thereafter reduced to typewriting under my direction; that I am neither counsel for, related to, nor employed by any of the parties to the action in which this deposition was taken, and further that I am not a relative or employee of any attorney or counsel employed by the parties thereto, nor financially or otherwise interested in the outcome of the action.

Notary Public in and for

the District of Columbia

My commission expires: 03-31-97

ORIGINAL

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	1	BEFORE THE FEDERAL COMMUNICATIONS COMMISSION
	2	WASHINGTON, D.C. 20554
	3	CC DOCKET NO. 94-136
	4.	X
	5	In re Application of :
	6	ELLIS THOMPSON : File No.
	7	CORPORATION : 14261-CL-P-134-A-86
	8	X
	9	Washington, D.C.
	10	Wednesday, April 26, 1995
	11	Deposition of DAVID N. WATSON, a
	12	witness herein, called for examination by counsel
	13	for Federal Communications Commission in the
	14	above-entitled matter, pursuant to agreement, the
	15	witness being duly sworn by JAN A. WILLIAMS, a
	16	Notary Public in and for the District of
	17	Columbia, taken at the offices of Gurman, Kurtis,
	18	Blask & Freedman, Suite 500, 1400 16th Street,
	19	N.W., Washington, D.C., 20036, at 2:15 p.m.,
	20	Wednesday, April 26, 1995, and the proceedings
	21	being taken down by Stenotype by JAN A. WILLIAMS
	22	and transcribed under her direction.
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ij	25	

1	APPEARANCES:
2	•
3	On behalf of the Wireless Telecommunications
4	Bureau of the Federal Communications
5	Commission:
6	JOSEPH PAUL WEBER, ESQ.
7	TERRENCE E. REIDELER, ESQ.
8	Wireless Telecommunications Bureau
9	Federal Communications Commission
10	1919 M Street, N.W., Room 644
11	Washington, D.C. 20554
12	(202) 418-1317
13	
14	On behalf of Ellis Thompson Corporation:
15	STEVE D. LARSON, ESQ.
16	Stoll, Stoll, Berne, Lokting &
17	Shlachter, P.C.
18	209 Southwest Oak Street
19	Portland, Oregon 97204
20	(503) 227-1600
21	
22	
23	
24	
25	

1	APPEARANCES: (Continued)
2	•
3	On behalf of American Cellular Network
4	Corp.:
5	LOUIS GURMAN, ESQ.
6	Gurman, Kurtis, Blask & Freedman
7	Suite 500
8	1400 16th Street, N.W.
9	Washington, D.C. 20036
10	(202) 328-8200
11	
12	On behalf of Telephone & Data Systems, Inc.:
13	HERBERT D. MILLER, JR., ESQ.
14	Koteen & Naftalin
15	1150 Connecticut Avenue
16	Washington, D.C. 20036
17	(202) 467-5700
18	
19	ALSO PRESENT:
20	JEFFREY E. SMITH, ESQ.
21	
22	
23	
24	
25	

1	C O N T E N T S
2	THE WITNESS EXAMINATION BY COUNSEL FOR
3	DAVID N. WATSON FEDERAL COMMUNICATIONS
4	COMMISSION
5	By Mr. Weber 5
6	
7	EXHIBITS
8	WATSON EXHIBIT NO. PAGE NO.
9	1 26
10	2 30
11	3 3 3
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1	PROCEEDINGS
2	Whereupon,
3	DAVID N. WATSON,
4 .	business address at Comcast Cellular
5	Communications, Inc., 480 E. Swedesford Road,
6	Wayne, Pennsylvania, 19087-1867, was called as a
7	witness by counsel for Federal Communications
8	Commission, and having been duly sworn by the
9	Notary Public, was examined and testified as
10	follows:
11	EXAMINATION BY COUNSEL FOR
12	FEDERAL COMMUNICATIONS COMMISSION
13	BY MR. WEBER:
14	Q. Good afternoon, Mr. Watson, my name is
15	Joseph Weber and I represent the Wireless
16	Telecommunications Bureau of FCC.
17	Would you please state your name for
18	the record.
19	A. David N. Watson.
20	Q. Have you ever had your deposition taken
21	before?
22	A. No.
23	Q. I'm sure your counsel has described to
24	you basically the process here, I'll just add to

that that I will be asking you questions.

25

- sure to answer as truthfully and fully as
- possible. Also answer verbally as the court
- 3 reporter cannot take down a shake of the head or
- 4 a nod. And, if you ever do not understand a
- 5 question I ask, just let me know and I will
- 6 certainly repeat the question or try to rephrase
- 7 it.
- B Did you do anything to prepare for
- 9 today's deposition?
- 10 A. No.
- Q. Did you review any documents?
- 12 A. I reviewed some of my files that I
- 13 had.
- Q. What is your business address?
- A. 480 East Swedesford Road in Wayne,
- 16 Pennsylvania.
- Q. What is your educational background?
- 18 A. Undergraduate degree at the University
- 19 of Richmond.
- Q. What did you study?
- 21 A. Political science, economics.
- Q. What is your occupation?
- A. I am a senior vice-president of
- 24 marketing and sales for Comcast Cellular, Inc.
- Q. How long have you been in this

- position?
- 2 A. Since '92.
- Q. What was your position prior to being
- 4 senior vice-president of sales and marketing?
- 5 A. I was vice-president of sales and
- 6 marketing for Metrophone.
- 7 Q. And how long were you in that position?
- 8 A. Since 1990.
- 9 Q. Were you with Comcast prior to that
- 10 position?
- 11 A. No.
- Q. Were you in any telecommunications
- related industry prior to that period?
- 14 A. Yes.
- Q. Where were you prior?
- 16 A. I was with Bell Atlantic Mobile Systems
- 17 from 1984 through 1986.
- Q. And what did you do at Bell Atlantic?
- 19 A. I was a sales manager in Pittsburgh.
- Q. What is your telephone number?
- 21 A. Office?
- Q. Office, please.
- 23 A. Area code (610) 995-3767.
- Q. What was your telephone number prior to
- 25 the 610 area code?

- 1 A. Oh, boy.
- Q. If you can remember.
- 3 A. I think it was (215) 975-5081. I'm not
- 4 absolutely sure of that, though.
- 5 O. What are your duties and
- 6 responsibilities with your current position?
- 7 A. Oversight of marketing, sales, business
- 8 development, functions.
- 9 Q. Can you tell us what you mean by
- oversight of sales and marketing?
- 11 A. Establishing strategy tactics within
- marketing and sales that would focus on products,
- price, promotion, and distribution.
- Q. Who do you report to?
- 15 A. Don Harris.
- Q. Do any employees report to you?
- 17 A. Yes.
- 18 Q. How many, how many directly report to
- 19 you?
- 20 A. I have to count them up. Five.
- 21 Q. Do you work for all the systems which
- 22 Comcast either owns or manages?
- 23 A. Yes.
- Q. Is the Atlantic City cellular system
- one of the systems for which you do some work?

- 1 A. Yes.
- Q. Could you describe for us your duties
- and responsibilities for the Atlantic City.
- 4 system?
- 5 A. Again some oversight as I mentioned
- 6 before in terms of the product, promotion,
- 7 pricing, and making recommendations to Ellis
- 8 Thompson and David Lokting on those areas.
- 9 Q. What were your duties and
- 10 responsibilities in your previous position as
- 11 vice-president as opposed to senior
- vice-president?
- A. Differences at Metrophone, it was just
- 14 Philadelphia, fairly similar responsibilities.
- 15 At the time at Metrophone there was no business
- 16 development either.
- Q. So, prior to your starting in 1992 as
- the senior vice-president of sales and marketing,
- 19 you had no work with the Atlantic City market?
- 20 A. No.
- Q. Do you know Ellis Thompson?
- 22 A. Yes.
- 23 O. Who is he?
- A. Owner of the Atlantic City system.
- Q. How do you know this?

1 A. I met him, been briefed on it

- 2 repeatedly.
- Q. When were you first briefed on this?
- 4 A. Probably within the first week of
- 5 Comcast taking on the Philadelphia property,
- 6 somewhere in the March 1992 time period.
- Q. Can you recall who briefed you?
- 8 A. I believe it was Art Block.
- 9 Q. And who is he?
- 10 A. He's counsel at Comcast Corporation.
- Q. Can you recall what he told you?
- 12 A. Just the essentials, that Ellis
- Thompson was the owner and we are to make recommendations and seek his approval on basic
- 15 areas of running the business which include the
- 16 budgets and all aspects of the business that
- 17 relate to the budget.
- Q. At this same time, did you become
- 19 responsible for other markets in addition to the
- 20 Atlantic City system?
- 21 A. Yes.
- Q. Were you briefed on the other systems
- 23 as well?
- A. Yes. Not by Art, though.
- Q. Were you told of any manner in which to

- 1 proceed differently in other systems than the
- 2 Atlantic City system?
- A. There are different partners, there are
- 4 different business conditions in every market.
- 5 So every market was different, but clearly
- 6 Atlantic City was different in terms of we were
- only managing the property, we did not own it.
- 8 Q. Do you currently do work with the
- 9 Wilmington system?
- 10 A. Yes.
- 11 Q. Do you also currently do work with the
- 12 Dover system?
- 13 A. Yes.
- 14 Q. Do you proceed differently as to those
- 15 two systems?
- 16 A. Yes.
- 17 Q. How so?
- 18 A. The reporting relationship right now in
- 19 Philadelphia, one of my direct reports heads up
- 20 marketing and sales for Metrophone in
- 21 Philadelphia, he's a direct report. I serve more
- of a staff function for marketing and sales in
- the other areas.
- John Moerman is the general manager,
- for example, and his direct reports are the --

- there's a sales manager and a marketing manager
- that report directly to John. So I serve more as
- 3 a staff function to those properties.
- 4 Q. So how would you define your position
- 5 as to the Atlantic City market?
- 6 A. Similar but seeking the areas where we
- 7 need approval -- that would seek guidance from
- 8 and approval from Jeff and/or David on.
- 9 Q. And by Jeff you mean Mr. Thompson?
- 10 A. Yes.
- Q. What areas do you feel you need to seek
- 12 approval?
- A. Distribution agreements.
- Q. And a distribution agreement is what?
- A. A contract with a third party to
- 16 perform distribution in the Atlantic City
- 17 marketplace.
- 18 MR. GURMAN: An agency agreement?
- 19 THE WITNESS: Agency agreement, excuse
- 20 me. Pricing changes and licensing agreements.
- 21 BY MR. WEBER:
- Q. By pricing changes do you mean prices
- or rates for the telephone calls?
- A. Rates.
- Q. And what do you mean by licensing

- 1 agreements?
- A. An example is the Cellular One
- 3 licensing agreement, the franchise.
- Q. And these are all areas that are within
- 5 your jurisdiction so to speak with your
- 6 employment?
- 7 A. Yes.
- 8 Q. Do you report directly to Mr. Thompson
- 9 on any matters?
- 10 A. I do advise directly to him and make
- 11 specific recommendations.
- 12 Q. And how do you do this?
- 13 A. In a variety of ways, in some cases
- 14 written correspondence, in some cases that we
- meet on a regular basis, whether it's budget
- related or just another business meeting, talking
- about the activity in the Atlantic City market,
- 18 I'll make proposals at that time.
- 19 Q. You say you meet on a regular basis,
- 20 how regular?
- 21 A. Approximately quarterly.
- Q. Do you attend all the quarterly
- 23 meetings?
- A. Most of them since 1992, I believe
- there's only been a couple that I've missed.

- Q. What is your role at these meetings?
- 2 A. We provide status on progress, the
- major -- on major areas of the business, sales
- 4 performance on acquisition expense, cash flow,
- 5 and give indications of how things are looking in
- 6 the market going forward. And, when it comes
- 7 time to prepare a business plan, then, of course,
- 8 we need their approval.
- 9 Q. And their, you mean Mr. Lokting and
- 10 Mr. Thompson?
- 11 A. Yes.
- 12 Q. Has Mr. Thompson ever given you
- 13 instructions?
- 14 A. Yes.
- Q. Can you give us examples?
- 16 A. A couple. One is that the United
- 17 States Cellular Corporation was beginning to
- 18 activate customers on a specific rate plan
- 19 designed for corporate customers. And
- 20 Mr. Thompson asked for a recommendation on that
- 21 relationship. And subsequently United States
- 22 Cellular had wanted to sell their customer base
- and he specifically asked for a recommendation on
- 24 what we should do and how to respond.
- Q. Has he ever instructed you to actually

- take any particular action?
- A. He asked me to negotiate once he agreed
- 3 upon -- once he gave me the range of which they
- 4 wanted to buy these customers for, he
- 5 specifically asked me to negotiate with the
- 6 appropriate representative of United States
- 7 Cellular and report back to him on progress,
- 8 which I did.
- 9 Q. You've also mentioned the name David
- 10 Lokting. Who is he?
- 11 A. I believe he's the counsel for
- 12 Mr. Thompson.
- Q. How do you know this?
- 14 A. I again met him and was briefed.
- 15 Q. Do you recall who briefed you about
- 16 Mr. Lokting?
- 17 A. I believe it was Art Block.
- 18 Q. Can you recall what Mr. Block told you?
- 19 A. He was counsel for Mr. Thompson.
- Q. Has Mr. Lokting ever given you
- 21 instructions?
- 22 A. During the same process, when United
- 23 States Cellular -- I believe through that, when I
- 24 could not reach Mr. Thompson, then I spoke with
- 25 Jeff -- spoke with Mr. Lokting. Mr. Lokting I

believe conferred with Mr. Thompson, but I didn't

- 2 speak directly throughout the process with
- 3 Mr. Thompson. So Mr. Lokting relayed back to me
- 4 their thoughts.
- 5 Q. How often are you in contact with
- 6 Mr. Lokting?
- 7 A. Certainly during the quarterly sessions
- 8 when we meet and then occasionally, if there's a
- 9 business proposal that we would put forth, by
- written correspondence or by telephone
- 11 occasionally.
- Q. Any guesstimate as to how often you're
- on the telephone with Mr. Lokting?
- A. Probably once every other month.
- Q. Do you typically contact him or does he
- 16 contact you?
- 17 A. It's both.
- 18 Q. Now, in this matter with USCC, you
- 19 stated that you contacted Mr. Thompson or he
- 20 contacted you. In your contacts with
- 21 Mr. Thompson, do you typically deal with him
- 22 directly or do you go through Mr. Lokting?
- 23 A. In this context I believe it was one of
- our quarterly sessions when the issue came up, so
- they were both there.

1 Q. On other matters do you typically

- 2 contact Mr. Thompson directly or go through
- 3 Mr. Lokting?
- 4 A. Primarily Mr. Lokting.
- 5 Q. Are you ever in charge of putting
- 6 together proposals to present to Mr. Lokting at a
- 7 quarterly meeting?
- 8 A. Yes.
- 9 Q. What type of proposals would you
- 10 present or do you present to Mr. Lokting at
- 11 quarterly meetings?
- 12 A. They vary, some are in the area of
- 13 product or business development. An example of
- that would be new products offerings that we're
- bringing -- that we're working on that we believe
- 16 would add value in the Atlantic City marketplace
- 17 as well which we want to inform them of, of the
- 18 opportunity. And then we would seek their
- 19 approval if they want to move forward.
- Q. Is there any review process within
- 21 Comcast that you must go through prior to
- 22 presenting a proposal to Mr. Lokting?
- A. For any product or service that we
- 24 would -- in order to present it to either
- 25 Mr. Thompson or in some cases the Comcast

- ownership, then we would go through the normal
- 2 review process, we would seek to do our homework
- as to the business case, prepare the business
- 4 case, make sure it made sense and it would as I
- 5 mentioned before add value either by increasing
- 6 revenue or helping to keep customers on for a
- 7 longer period of time, reducing expense, yes, we
- 8 would review it.
- 9 Q. I'm sorry, you may not have understood
- the question. Do you have to receive approval
- 11 from anybody at Comcast before you make a
- presentation to Mr. Thompson?
- 13 A. No.
- 14 Q. When you have a proposal you want to
- 15 present at a quarterly meeting, do you take any
- action prior to the meeting to inform
- 17 Mr. Thompson of the proposal that would be
- 18 presented at the meeting?
- 19 A. Yes, in some cases we send them in
- 20 advance a business plan for them to review and
- then discuss when we get together.
- 22 Q. Do you typically send advance business
- 23 plans?
- A. In some cases, it depends on the
- timing, it depends on when we can get together.

Q. Are decisions on the matters typically

- 2 sought from Mr. Thompson at the meetings or are
- 3 they sought at a later date?
- 4 A. It varies.
- Q. And what could be some of the variables
- 6 in there?
- 7 A. The stage of the product, the service,
- 8 in some cases it requires some decisions on
- 9 capital and/or whether or not the product or
- service is ready for review. It may be premature
- 11 even to bring it forward. So it would just vary
- on the stage of the product or service and where
- 13 it's at.
- Q. What have you been told about the
- 15 relationship between Comcast and Ellis Thompson
- 16 Corporation?
- 17 A. We're managing the property for
- 18 Mr. Thompson.
- 19 Q. And what does that mean to you?
- 20 A. We provide all the management functions
- to run the day-to-day operations with his
- 22 approval.
- Q. Have you ever read the management
- 24 agreement for the Atlantic City market?
- 25 A. Yes.

- Q. Who gave you the agreement to read?
- 2 A. I believe it was Art again.
- Q. Have you had any discussions with
- anybody about the management agreement?
- 5 A. No.
- Q. To your knowledge has the management
- 7 agreement been amended since it was initially
- 8 executed?
- 9 A. No.
- Q. Have you told anything to your staff
- about the management agreement?
- 12 A. Not specifically the management
- agreement, but I think the fact that we need
- approval on the significant areas of the business
- prior to and including Atlantic City, if we're
- 16 going to include Atlantic City in any of our
- 17 proposals.
- Q. You said you need prior approval on
- 19 significant areas. Can you define significant
- 20 areas?
- 21 A. New product, services, pricing changes,
- 22 and change in compensation for distribution, we
- would need their approval.
- Q. And to your knowledge has your staff
- 25 acted accordingly?

- 1 A. Yes.
- Q. Have you put together proposals which
- 3 did not include the Atlantic City market?
- 4 A. Yes.
- 5 Q. What is the review process at Comcast
- for a proposal that does not include Atlantic
- 7 City?
- 8 A. It varies on the marketplace; to be
- 9 very specific, competitive conditions in a
- 10 market. So it really varies based on whether
- it's Philadelphia, Mercer, or Monmouth and
- 12 Middlesex Counties.
- Q. Again maybe I wasn't making myself
- 14 clear. Who at Comcast must approve of a proposal
- if it does not include the Atlantic City market?
- 16 Was that the same answer?
- 17 A. Yeah.
- 18 Q. Is there any chain of command which
- must review a proposal if it does include
- 20 Atlantic City even before Mr. Thompson sees the
- 21 proposal?
- 22 A. There's really no difference.
- Q. Have you had any discussions with
- 24 Ms. Hillman about the Atlantic City market?
- 25 A. Yes.

- 1 Q. Can you recall any specifics?
- 2 A. As a peer I also conferred with her as
- 3 to the approval process early on. She was
- 4 already at Comcast and she's a regular
- 5 participant in the quarterly meetings.
- Q. What did you discuss with Ms. Hillman
- 7 about the approval process?
- A. The process, which issues require
- 9 telephone calls, which things require written
- 10 documents, preparation for our meetings. And
- 11 Ms. Hillman and I would generally prepare the
- areas of sales reporting and then financial
- performance, how we're doing.
- 14 O. Is there a sales office in Atlantic
- 15 City?
- 16 A. Yes.
- 17 Q. How many people work there?
- 18 A. Currently?
- 19 Q. Currently.
- 20 A. I believe there are approximately
- 21 between 12 to 16 people, I'm not exactly sure of
- the count. They are primarily salespeople.
- Q. Is there one person who is in charge of
- 24 the Atlantic City office?
- 25 A. There's a sales manager responsible for

- all sales operations, his name is Bob Murphy.
- Q. Does Mr. Murphy report to you?
- 3 A. No.
- Q. Who does Mr. Murphy report to?
- A. He reports to the director of sales for
- 6 the Wilmington management team.
- 7 O. And that is who?
- 8 A. Jane Ouinn Schwartz.
- 9 Q. I'm sorry, Jane who?
- 10 A. Jane Quinn Schwartz.
- 11 Q. Does Ms. Schwartz report to you?
- 12 A. No.
- 13 Q. Do you have any authority over the
- 14 Atlantic City sales office?
- 15 A. Purely in an indirect staff capacity,
- 16 making recommendations on products and services.
- Q. Are there ever promotions that are run
- 18 out of that Atlantic City office?
- 19 A. Describe promotions.
- Q. Any special deals given to induce new
- 21 subscribers.
- 22 A. There are regular offers, sales offers
- that are made depending on the time of the year,
- 24 yes.
- Q. Where do they get the authority to run